

WASHINGTON STATE HOMELAND SECURITY STRATEGY
GOALS, OBJECTIVES & IMPLEMENTATION STEPS
EXCERPT

WASHINGTON STATE HOMELAND SECURITY STRATEGY-GOALS, OBJECTIVES & IMPLEMENTATION STEPS

GOAL 1: (PARTNERSHIP & LEADERSHIP) To engage statewide partners to ensure homeland security interests are understood and supported.

OBJECTIVE: Plans/Procedures

1. Define statewide Homeland Security interests, roles, responsibilities, and structure. (1.1)

OBJECTIVE: Plans/Procedures

2. Review existing and proposed laws to ensure synchronization with local/state government and tribal nations homeland security goals and objectives. (1.2)

OBJECTIVE: Plans/Procedures

3. Refine stateside continuity of government and continuity of services plans to ensure essential functions in case of a disaster. (1.3)

OBJECTIVE: Plans/Procedures

4. Create action plans to lead the statewide effort to prioritize initiatives, and projects to build homeland security capability and capacity. (1.4)

OBJECTIVE: Plans/Procedures

5. Build a strong and engaged partnership between federal, state and local government, tribal nations, special purpose districts, and the private sector to facilitate building state homeland security capability and capacity. (1.5)

IMPLEMENTATION STEPS:

1. Further develop partnerships to identify existing capabilities and capacities to meet the threat of terrorism and ensure there are clear linkages between all levels of government, tribal nations, private sector, and citizens. (1.1.1)
2. Review the existing statewide domestic security structure to maximize the organizational efficiency and effectiveness. (1.1.2)

IMPLEMENTATION STEPS:

1. Develop and maintain an effective system to ensure state laws support homeland security preparedness, prevention, response and recovery requirements. (1.2.1)
2. Monitor state and national legislation for homeland security impact and maintain a dialogue with state and federal legislators to ensure statewide interests are considered. (1.2.2)

IMPLEMENTATION STEPS:

1. Review existing plans. (1.3.1)
2. Develop, where necessary, detailed planning for continuity of government and critical services within the state. (1.3.2)

IMPLEMENTATION STEPS:

1. Create task oriented action plans that include establishing a baseline, desired end states, targets and performance measures for the statewide goals and objectives. (1.4.1)

IMPLEMENTATION STEPS:

1. Partner with business, all levels of government, and statewide associations to improve emergency capabilities and capacity. (1.5.1)

OBJECTIVE: Organization

5. Establish teams and identify stakeholder, agency, tribal, and associations representatives needed to build a strong and engaged partnership between federal, state and local government, tribal nations, special purpose districts, and the private sector to facilitate building state homeland security capability and capacity. (1.5)

IMPLEMENTATION STEPS:

1. Identify business community representatives to staff the state Emergency Operations Center operations during actual activation and exercises to ensure a strong partnership during disaster operations. (1.5.2)
2. Include representatives of the business community in the statewide domestic infrastructure membership. (1.5.3)
3. Establish a lead agency/team to explore and define the best ways to communicate and educate the business community for homeland security. (1.5.4)

OBJECTIVE: Trained

7. Ensure training programs include stakeholders and partners from the private sector to facilitate building state homeland security capability and capacity. (1.5)

IMPLEMENTATION STEPS:

1. Include business community representatives in the state Emergency Operations Center Training Program to ensure a strong partnership during disaster operations. (1.5.2)
2. Explore and identify the best ways to train the business community for homeland security. (1.5.4)

OBJECTIVE: Exercised

8. Ensure statewide homeland security exercise program incorporates the private sector in order to expand state homeland security capability and capacity. (1.5)

IMPLEMENTATION STEPS:

1. Include business community representatives in the state Emergency Operations Center exercise program to ensure a strong partnership during disaster operations. (1.5.2)

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GOAL 2 (COMMUNICATION) To facilitate statewide communication and collaboration.	
<p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 1. Ensure interoperability for communications equipment, networks and advisory systems to achieve statewide communications capability. (2.1) <p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 2. Define communications protocols and methodology to ensure statewide connectivity. (2.2) <p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 3. Define the need and circumstances for formal coordination agreements between agencies (public and private) describing mechanisms to exchange and share information. (2.3) <p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 4. Ensure statewide information sharing and communications systems are protected from threats. (2.4) 	<p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Define statewide interoperability standards and inventory statewide systems in collaboration with the State Interoperability Executive Committee (SIEC). (2.1.1) 2. Resolve interoperability gaps including both voice and data capability. (2.1.2) <p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Establish a homeland security communications plan for both secure and non-secure means to communicate internally and externally with local, state and federal partners. (2.2.1) 2. Maintain and improve the Homeland Security Advisory System (HSAS) within the state; continue dialogue between the state and federal partners to identify and resolve system issues. (2.2.3) 3. Develop a Homeland Security Public Information Plan. (2.2.4) <p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Develop information sharing templates for agreements and parameters for exchange of information. (2.3.1) <p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Refine and develop where necessary effective cyber prevention and preparedness capability and capacity to protect the integrity and continuity of statewide information sharing and communication systems. (2.4.1)
<p>OBJECTIVE: Equipped</p> <ol style="list-style-type: none"> 5. Provide communications equipment that ensures interoperability statewide and that is in accordance/consistent with the Washington State Interoperable Communications Plan. (2.1) <p>OBJECTIVE: Equipped</p> <ol style="list-style-type: none"> 6. Acquire communications equipment and establish networks that ensure statewide connectivity. (2.2) <p>OBJECTIVE: Equipped</p> <ol style="list-style-type: none"> 7. Provide physical and cyber security resources/equipment that ensures statewide information sharing and communications systems are protected from threats. (2.4) 	<p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Resolve interoperability gaps, including both voice and data capability, through equipment acquisitions and sub-grant awards. (2.1.2) <p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Establish and maintain an effective, scalable, statewide communication network that facilitates the exchange and sharing of information, emergency procedures, and advisories. (2.2.2) <p>IMPLEMENTATION STEPS</p> <ol style="list-style-type: none"> 1. Upgrade and expand, where necessary, effective cyber prevention and preparedness capability and capacity to protect the integrity and continuity of statewide information sharing and communication systems. (2.4.1)
<p>OBJECTIVE: Trained</p> <ol style="list-style-type: none"> 8. Train statewide partners and responders on communications protocols and methodology to ensure statewide connectivity. (2.2) 	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Expand, enhance and maintain private and public sector training programs that improve the Homeland Security Advisory System (HSAS) within the state. (2.2.3)

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<p>OBJECTIVE: Exercised</p> <p>9. Exercise statewide partners and responders on communications protocols and methodology to ensure statewide connectivity. (2.2)</p> <p>OBJECTIVE: Exercised</p> <p>10. Test physical and cyber security of statewide information sharing and communications systems to ensure they are protected from threats. (2.4)</p>	<p>IMPLEMENTATION STEPS:</p> <p>1. Exercise the Homeland Security Advisory System (HSAS) statewide through state, regional, and local exercise programs. (2.2.3)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Exercise cyber prevention and preparedness capability for its effectiveness in state, regional, and/or local exercises. (2.4.1)</p>
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GOAL 3 (PREVENTION) To understand, detect and respond to threats.	
<p>OBJECTIVE: Plans/Procedures</p> <p>1. Develop and implement terrorism monitoring, threat assessment, and information-sharing systems. (3.1)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>2. Coordinate statewide for prevention plans, actions, assessments, procedures, infrastructure protection and funding priorities. (3.2)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>3. Adopt or develop an appropriate analytical "risk management" model to assess risk or vulnerability and identify methods to reduce risk. (3.3)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>4. Improve threat recognition to halt the development of a terrorism threat before it is executed. (3.4)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>5. Improve the northern border area security. (3.5)</p>	<p>IMPLEMENTATION STEPS:</p> <p>1. Partner regionally and nationally to develop and implement effective systems for terrorist threat monitoring and surveillance. (3.1.1)</p> <p>2. Define what the essential elements of critical homeland security information are. (3.1.2)</p> <p>3. Establish a system for the dissemination of all relevant terrorism data and information to ensure reliable capability to alert officials and emergency response personnel of terrorist threats statewide. (3.1.3)</p> <p>4. Establish a statewide prevention information, analysis, and intelligence sharing and infrastructure protection capability. (3.1.4)</p> <p>5. Integrate daily use systems used in emergency response coordination into the information collection and dissemination system. (3.1.5)</p> <p>6. Create a central antiterrorism intelligence and analytical center [Washington Joint Analytical Center (WAJAC)]. (3.1.6)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Use the state homeland security structure to coordinate and facilitate the building of prevention capacity. (3.2.1)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Establish threat reduction "anti-terrorism" activities, assist and educate the private sector. (3.3.1)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Create a regional system capability that consists of a fully computerized file system that is integrated between regions; system capability should include analytical software and GIS imagery capability with law enforcement database sharing to collect, screen, and store relevant information with prevention investigative value. (3.4.1)</p> <p>IMPLEMENTATION STEPS:</p> <p>2. Define roles and responsibilities and work on actions to improve the northern border area security. (3.5.1)</p>
<p>OBJECTIVE: Organization</p> <p>6. Establish and sustain an infrastructure to implement terrorism monitoring, threat assessment, and information-sharing systems. (3.1)</p>	<p>IMPLEMENTATION STEPS:</p> <p>1. Establish an infrastructure for the dissemination of all relevant terrorism data and information to ensure reliable capability to alert officials and emergency response personnel of terrorist threats statewide. (3.1.3)</p> <p>2. Create a central antiterrorism intelligence and analytical center [Washington Joint Analytical Center (WAJAC)]. (3.1.6)</p> <p>3. Establish one additional regional intelligence group; strengthen capacities and capabilities of existing groups. (3.1.7)</p>

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<p>OBJECTIVE: Equipment</p> <p>7. Acquire state-of-the-art technology for terrorism monitoring, threat assessment, and information-sharing systems with a focus on equipment standardization and interoperability. (3.1)</p> <p>OBJECTIVE: Equipment</p> <p>8. Identify and acquire the resources necessary to improve threat recognition to preempt a terrorism threat before it becomes an incident. (3.4)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Enhance and refine the telecommunications infrastructure supporting the dissemination of all relevant terrorism data and information to ensure reliable capability to alert officials and emergency response personnel of terrorist threats statewide. (3.1.3) 2. Equip a central antiterrorism intelligence and analytical center [Washington Joint Analytical Center (WAJAC)]. (3.1.6) 3. Equip an additional regional intelligence group and enhance statewide network to strengthen capacities and capabilities of existing groups. (3.1.7) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Establish and sustain a regional computerized file system that is integrated between regions; system capability should include analytical software and GIS imagery capability with law enforcement database sharing to collect, screen, and store relevant information with prevention investigative value. (3.4.1) 2. Provide the telecommunications infrastructure to map threats and capabilities for preemptive action. (3.4.2) 3. Identify and acquire the equipment necessary to use remotely sensed Geographic Information Systems (GIS) data to map statewide threats. (3.4.3)
<p>OBJECTIVE: Trained</p> <p>9. Provide initial and recurring training for analytical “risk management” models used to assess risk or vulnerability and identify methods to reduce risk. (3.3)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Educate and assist the private sector on threat reduction “anti-terrorism” activities. (3.3.1)
<p>OBJECTIVE: Exercised</p> <p>10. Exercise the statewide terrorism monitoring, threat assessment, and information-sharing systems. (3.1)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise the system utilized to disseminate relevant terrorism data and information to ensure reliable capability to alert officials and emergency response personnel of terrorist threats statewide. (3.1.3) 2. Exercise statewide prevention information, analysis, and intelligence sharing and infrastructure protection capability. (3.1.4) 3. Exercise daily use systems employed in emergency response coordination into the information collection and dissemination system at state, regional, and local level. (3.1.5)

GOAL 4 (REDUCE VULNERABILITY) To reduce Washington State’s vulnerability to acts of terrorism.

<p>OBJECTIVE: Plans/Procedures</p> <p>1. Protect critical infrastructure within Washington State. (4.1)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>2. Create a statewide critical infrastructure mapping system. (4.2)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Define criteria and identify statewide critical infrastructure. (4.1.1) 2. Conduct statewide critical infrastructure assessments. (4.1.2) 3. Develop threat detection capabilities for critical infrastructures. (4.1.3) 4. Develop countermeasures to protect critical infrastructures. (4.1.4) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Utilize mapping capability to map critical infrastructure so that information is available to analyze infrastructure geospatial interrelationships. (4.2.1)
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<p>OBJECTIVE: Equipment</p> <p>3. Identify and acquire resources necessary to protect critical infrastructure within Washington State. (4.1)</p> <p>OBJECTIVE: Equipment</p> <p>4. Establish a statewide critical infrastructure mapping network/system. (4.2)</p>	<p>IMPLEMENTATION STEPS:</p> <p>1. Identify and acquire state-of-the-art technology to detect threat to critical infrastructure statewide. (4.1.3)</p> <p>2. Develop countermeasures and acquire necessary resources to protect critical infrastructures. (4.1.4)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Establish the network and acquire the resources required to map critical infrastructure so that information is available to analyze infrastructure geospatial interrelationships. (4.2.1)</p>
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GOAL 5 (EMERGENCY PREPAREDNESS/RESPONSE - EDUCATION & TRAINING). To improve statewide emergency preparedness and readiness.

<p>OBJECTIVE: Plans/Procedures</p> <p>1. Equip and train emergency responders to nationally recognized standards. (5.1)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>2. Focus exercises to strengthen homeland security critical mission areas concentrating on the complete homeland security threat spectrum (deter, preempt, prevent, protect, respond and recover). (5.2)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>3. Train and educate citizens, volunteers, tribal nations, the business community, the media and government on terrorism. (5.3)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>4. Enhance our public health and healthcare capabilities to respond to chemical, biological, radiological, nuclear, and explosive terrorism incidents. (5.4)</p> <p>OBJECTIVE: Plans/Procedures</p> <p>5. Use lessons learned and best practices to improve disaster resistance. (5.5)</p>	<p>IMPLEMENTATION STEPS:</p> <p>1. Identify equipment standards, priorities, shortages and funding needs for emergency responders. (5.1.1)</p> <p>2. Develop a multidiscipline training capability to provide statewide emergency responders training, certification, and credentialing – Homeland Security Institute (HSI). (5.1.2)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Develop, plan, and exercise for WMD preparedness certification. Incorporate emergency responders, private industry, state and local government, tribal nations, federal partners, and volunteers in exercises to enhance statewide response capability. (5.2.1)</p> <p>2. Develop a broad based exercise program to leverage existing resources and systems. (5.2.2)</p> <p>3. Develop and exercise mutual aid/assistance compacts. (5.2.4)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Develop public education, training and information programs. (5.3.1)</p> <p>2. Develop and disseminate training materials, templates on how to prepare for, recognize, report, and respond to a threat or act of terrorism. (5.3.2)</p> <p>3. Develop a statewide NIMS Incident Command System (ICS) education and training program. (5.3.4)</p> <p>4. Publicize the Homeland Security Advisory System and guides for preparedness statewide. (5.3.5)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Optimize regional medical surge capacity for victims of terrorism through concentrated needs assessment and planning to eliminate gaps. (5.4.2)</p> <p>2. Build statewide chemical/bioterrorism capability by expanding laboratory capacity, enhancing continued disease preparedness activities and urgent disease reporting capability, and education, training, and exercises. (5.4.3)</p> <p>3. Build statewide containment and isolation capacities to respond to chemical and bioterrorism attacks. (5.4.4)</p> <p>4. Build hospital decontamination capabilities, and capacity statewide. (5.4.5)</p> <p>IMPLEMENTATION STEPS:</p> <p>1. Research best practices in other states, and pursue partnership and pilot project opportunities. (5.5.1)</p> <p>2. Utilize and/or conduct after action reviews of exercises, training, planning sessions and other opportunities. (5.5.2)</p> <p>3. Document and share lessons learned to help build our mutual strength and knowledge. (5.5.3)</p>
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<p>OBJECTIVE: Plans/Procedures 6. Build the state volunteer citizen capability and capacity. (5.6)</p> <p>OBJECTIVE: Plans/Procedures 7. Exploit information systems and cyber technologies to enhance statewide preparedness and response. (5.7)</p> <p>OBJECTIVE: Plans/Procedures 8. Enhance regional CBRNE response capability and capacity statewide. (5.8)</p>	<p>IMPLEMENTATION STEPS: 1. Promote and publicize volunteer opportunities to the public. (5.6.2)</p> <p>IMPLEMENTATION STEPS: 1. Utilize building mapping capability to map critical infrastructure so that mapping information is available to all state, local, federal and tribal emergency responders. (5.7.1) 2. Create a secure, portable information technology system emergency responders can utilize to facilitate incident command and management of key resources, identify and track credentialing, schedule on-site resources, locates required resources, tracks casualties, and provide checklists and plans on-scene. (5.7.2)</p> <p>IMPLEMENTATION STEPS: 1. Support and sustain existing regional CBRNE response capability and capacity statewide. (5.8.1) 2. Establish and sustain regional hazardous materials (HAZMAT) response capability and capacity statewide. (5.8.2)</p>
<p>OBJECTIVE: Organization 9. Enhance public health and healthcare infrastructure to respond to chemical, biological, radiological, nuclear, and explosive terrorism incidents. (5.4)</p> <p>OBJECTIVE: Organization 10. Enhance regional CBRNE response capability statewide establishing regional response teams and/or expanding existing capacity. (5.8)</p>	<p>IMPLEMENTATION STEPS: 1. Expand laboratory capacity, enhance continued disease preparedness activities and urgent disease reporting capability. (5.4.3) 2. Build hospital decontamination capabilities, and capacity statewide. (5.4.5)</p> <p>IMPLEMENTATION STEPS: 1. Build regional CBRNE response capability and sustain existing capacity statewide. (5.8.1) 2. Establish and sustain regional hazardous materials (HAZMAT) response capability and capacity statewide. (5.8.2)</p>
<p>OBJECTIVE: Equipment 11. Equip emergency responders to nationally recognized standards. (5.1)</p> <p>OBJECTIVE: Equipment 12. Equip public health and healthcare response agencies and responders to effectively respond to chemical, biological, radiological, nuclear, and explosive terrorism incidents. (5.4)</p> <p>OBJECTIVE: Equipment 13. Resource a statewide critical infrastructure mapping system to aid emergency responders. (5.7)</p>	<p>IMPLEMENTATION STEPS: 1. Identify equipment standards, priorities, shortages and funding needs for emergency responders. (5.1.1)</p> <p>IMPLEMENTATION STEPS: 1. Expanding laboratory capacity, enhance continued disease preparedness activities and urgent disease reporting capability. (5.4.3) 2. Build statewide containment and isolation capacities to respond to chemical and bioterrorism attacks. (5.4.4) 3. Build hospital decontamination capabilities, and capacity statewide. (5.4.5)</p> <p>IMPLEMENTATION STEPS: 1. Build a statewide mapping capability to map critical infrastructure for state, local, federal and tribal emergency responders. (5.7.1) 2. Create a secure, portable information technology system emergency responders can utilize to facilitate incident command and management of key resources, identify and track credentialing, schedule on-site resources, locates required resources, tracks casualties, and provide checklists and plans on-scene. (5.7.2)</p>

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<p>OBJECTIVE: Equipment</p> <p>14. Outfit and enhance regional CBRNE response capability and capacity statewide. (5.8)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Equip and sustain regional CBRNE response capability and capacity statewide. (5.8.1) 2. Equip, standardize, and sustain regional hazardous materials (HAZMAT) response capability and capacity statewide. (5.8.2)
<p>OBJECTIVE: Trained</p> <p>15. Train emergency responders to nationally recognized standards. (5.1)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Develop a multidiscipline training capability to provide statewide emergency responders training, certification, and credentialing – Homeland Security Institute (HSI). (5.1.2) 2. Support and sustain existing regional CBRNE response capability and capacity statewide through effective training programs. (5.8.1) 3. Establish and sustain regional hazardous materials (HAZMAT) response capability and capacity statewide through effective training programs. (5.8.2)
<p>OBJECTIVE: Trained</p> <p>16. Train and educate citizens, volunteers, tribal nations, the business community, the media and government on terrorism. (5.3)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Develop and disseminate training materials, templates on how to prepare for, recognize, report, and respond to a threat or act of terrorism. (5.3.2) 2. Train elected, state and locally appointed officials to ensure competency in Incident Management and Continuity of Government operations. (5.3.3) 3. Develop a statewide NIMS Incident Command System (ICS) education and training program. (5.3.4)
<p>OBJECTIVE: Trained</p> <p>17. Enhance our public health and healthcare capabilities to respond to chemical, biological, radiological, nuclear, and explosive terrorism incidents through effective education and training programs. (5.4)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Train and educate health care professionals from all sectors to respond as part of the statewide medical response capability. (5.4.1) 2. Expand and sustain statewide chemical/bioterrorism capability through education and training. (5.4.3) 3. Train hospital responders on mass decontamination procedures and equipment statewide. (5.4.5)
<p>OBJECTIVE: Trained</p> <p>18. Train state volunteer citizen groups and entities to expand and enhance capability and capacity statewide. (5.6)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Provide training through local, state and federal programs or other resources for volunteer groups to increase knowledge and group proficiency to better support emergency responders. (5.6.1)
<p>OBJECTIVE: Trained</p> <p>19. Create a training program for emergency responders to aid them in utilizing a statewide critical infrastructure mapping system. (5.7)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Train responders to utilize building mapping capability to map critical infrastructure so that mapping information is available for incident response and prevention activities. (5.7.1)
<p>OBJECTIVE: Exercised</p> <p>20. Focus exercises to strengthen homeland security critical mission areas concentrating on the complete homeland security threat spectrum (deter, preempt, prevent, protect, respond and recover). (5.2)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise CBRNE preparedness to validate response capability and capacity statewide. Incorporate emergency responders, private industry, state and local government, tribal nations, federal partners, and volunteers in exercises to enhance statewide response capability. (5.2.1) 2. Exercise NIMS/ICS in state and local exercises and real world events. (5.2.3)
<p>OBJECTIVE: Exercised</p> <p>21. Exercise citizens, volunteers, tribal nations, the business community, the media and government on terrorism. (5.3)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise elected and appointed officials to ensure competency in Incident Management and Continuity of Government operations. (5.3.3)

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<p>OBJECTIVE: Exercised 22. Exercise and validate our public health and healthcare capabilities to respond to chemical, biological, radiological, nuclear, and explosive terrorism incidents. (5.4)</p> <p>OBJECTIVE: Exercised 23. Exercise statewide critical infrastructure mapping system. (5.7)</p> <p>OBJECTIVE: Exercised 24. Exercise regional CBRNE response capability and capacity statewide. (5.8)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise statewide chemical/bioterrorism capability, i.e., laboratory capacity, disease preparedness activities and urgent disease reporting capability. (5.4.3) 2. Exercise statewide containment and isolation capacities to respond to chemical and bioterrorism attacks. (5.4.4) 3. Exercise hospital decontamination capabilities, and capacity statewide. (5.4.5) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise mapping capability to map critical infrastructure so essential information is available to all state, local, federal and tribal emergency responders. (5.7.1) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise regional CBRNE response capability and capacity statewide. (5.8.1) 2. Exercise regional hazardous materials (HAZMAT) response capability and capacity statewide. (5.8.2)
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GOAL 6 (EMERGENCY RESPONSE & RECOVERY – MINIMIZE DAMAGE & RECOVER FROM ATTACK) To enhance our statewide system to minimize damage and ensure rapid response and recovery from a terrorist attack.	
<p>OBJECTIVE: Plans/Procedures 1. Manage the logistics of emergency resources to maximize response and recovery capability. (6.2)</p> <p>OBJECTIVE: Plans/Procedures 2. Improve recovery planning, resourcing, and training capability. (6.3)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Enhance capability to receive, store and distribute emergency response stockpiles (e.g., Strategic National Stockpile.), implement the Pre-positioned Equipment Program, and coordinate EMAC resources. (6.2.1) 2. Develop and maintain a statewide logistics resource database for equipment and supplies to include available assets from all sectors. (6.2.2) 3. Review emergency purchasing and acquisition plans to ensure equipment and supplies can be quickly procured in a disaster. (6.2.3) 4. Review and enhance disaster mortuary plans and capabilities within the state. (6.2.4) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Review statewide recovery capability and capacity and enhance where necessary. (6.3.1) 2. Develop victim assistance plans (e.g., special needs populations, mental health issues,) for potential terrorist events. (6.3.3)
<p>OBJECTIVE: Organization 3. Build state and local Incident Management Team capabilities. (6.1)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Define and identify Incident Management Team concepts, membership, capabilities, responsibilities and training needs at the state and local level. (6.1.1)
<p>OBJECTIVE: Equipment 4. Provide resources to effectively manage the logistics of emergency resources to maximize response and recovery capability. (6.2)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Develop and maintain a statewide logistics resource database for equipment and supplies to include available assets from all sectors. (6.2.2)

WASHINGTON STATE HOMELAND SECURITY STRATEGY-GOALS, OBJECTIVES & IMPLEMENTATION STEPS

<p>OBJECTIVE: Trained</p> <p>5. Train designated teams and responder to effectively manage the logistics of emergency resources to maximize response and recovery capability. (6.2)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Provide training to enhance the statewide capability and capacity to receive, store and distribute emergency response stockpiles (e.g., Strategic National Stockpile.), implement the Pre-positioned Equipment Program, and coordinate EMAC resources. (6.2.1) 2. Trained designated logistics personnel on a statewide resource database for equipment and supplies to include available assets from all sectors. (6.2.2)
<p>OBJECTIVE: Exercised</p> <p>6. Exercise the logistics of providing emergency resources to maximize response and recovery capability. (6.2)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Exercise ability to receive, store and distribute emergency response stockpiles (e.g., Strategic National Stockpile.), implement the Pre-positioned Equipment Program, and coordinate EMAC resources. (6.2.1) 2. Exercise the statewide logistics resource database for equipment and supplies to include available assets from all sectors. (6.2.2)
<p>OBJECTIVE: Exercised</p> <p>7. Exercise recovery plans and activities statewide. (6.3)</p>	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Include recovery tasks in annual exercise objectives. (6.3.2)

GOAL 7 (RESOURCE CAPACITY) To build long-term financial stability, capacity, and capability.	
<p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 1. Coordinate statewide to ensure effective and efficient investment in the state's homeland security requirements. (7.1) <p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 2. Make interoperable acquisition decisions for homeland security investment. (7.2) <p>OBJECTIVE: Plans/Procedures</p> <ol style="list-style-type: none"> 3. Invest based on statewide homeland security priority list. (7.3) 	<p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Identify funding opportunities to augment homeland security efforts. (7.1.1) 2. Identify and reduce duplication of effort and resources. (7.1.2) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Focus acquisition strategies to achieve statewide interoperability. (7.2.1) 2. Develop a core statewide emergency response capability and then augment based on threat. (7.2.2) <p>IMPLEMENTATION STEPS:</p> <ol style="list-style-type: none"> 1. Develop and maintain a state homeland security priority list to fund when resources are available. (7.3.1)